

NATIONAL ASSOCIATION OF
Tangent®
CLUBS

AGENDA

52nd ANNUAL GENERAL MEETING

of

THE NATIONAL ASSOCIATION OF TANGENT CLUBS

to be held at

Grand Ballroom, Europa Hotel,
Great Victoria Street, Belfast BT2 7AP

ON

SATURDAY 14TH APRIL 2018

PLEASE BE SEATED BY 9.45 FOR A PROMPT START AT 10.00

There will be a 45-minute lunch break at 12.30 -
the meeting will resume promptly at 1.15pm

b® 'Let friendship continue'

AGENDA

1. Welcome: Melodie Brookes

- 1.1 Lighting of the Candle of Friendship
- 1.2 Joan Henderson, Tangent Conference Liaison Officer
- 1.3 Reading of the Aims and Objects

2. National President's Opening Remarks

- 2.1 Past National Officers
- 2.2 Welcome to all Overseas Guests
- 2.3 Apologies

3. Greetings from Ginette May, National President, National Association of Ladies Circle, 2017-18

4. Greetings from Gerd-Inger Kaasan, President, Tangent Club International, 2017-18, on behalf of International Guests

5. Remarks to Voting Delegates

6. Confirmation and Adoption of the Minutes of the 51st AGM held in Blackpool on Saturday 22nd April 2017

Any proposed amendments to the Minutes should be emailed or sent to the National Secretary by **Friday 30th March 2018**

7. Matters Arising

8. Election of National Officers (see page 3 for details)

- 8.1 National Vice-President
- 8.2 National Secretary
- 8.3 National Editor and Website Co-ordinator

9. National Officers reports for the year 2017-18

Please see Appendix 1, pages 4-13 for the full reports. Reports on the day will be restricted to additions to these published reports. It would be appreciated that any questions be directed to the relevant officer by **Friday 30th March 2018**, in preparation for an informed answer at the AGM.

- 9.1 National President
- 9.2 National Vice-President and Membership Officer
- 9.3 National Immediate Past President and International Relations Officer

9.4 National Secretary

9.5 National Sales & Regalia Officer

9.6 National Editor & Website Co-ordinator

9.7 National Executive Administrator

9.8 National Treasurer's Report and Accounts 2017

Please see Appendix 2, pages 14-18 for the report and Accounts Information. It would be appreciated that any questions be directed to the National Treasurer by **Friday 30th March 2018**, to allow her to prepare answers in advance.

10. Propositions from Clubs

10.1 Executive Travelling expenses

10.2 Executive Out of pocket expenses

Please see Appendix 3, pages 19-20 for full details.

11. Greetings from Steve Grew, National President, National Association of Round Table, 2017-18

12. National Executive Financial Recommendations

Please see Appendix 4, pages 21-25 for full details.

13. Tangent Club International Update and Rule changes

Please see Appendix 5, pages 26-30 for full details.

14. National Executive Recommendations

14.1 Open membership

14.2 Marketing and Membership Officer

14.3 Regional councillors

Please see Appendix 6, pages 31-33 for full details.

15. National President's Address: Melodie Brookes

16. Installation of National President 2018-19 Jill Harris

17. Greetings from Phill Ellis, National President, 41 Club, 2018-19

18. New National President's Address: Jill Harris

19. Any Other Business

20. Date of next meeting – Saturday April 6th, 2019, in Torquay

Jenny Bevan, Tangent Conference Liaison Officer, Torquay 2019

21. Closing remarks: Jill Harris

8. Nominations for National Office 2018

8.1 National Vice-President

Sue Hill

Proposed: Northwich 426, Seconded: Dragons 942

1990-91: Chairman, Northwich Ladies Circle

1995-96: Area Chairman, Area 39

2008-09: Chairman, Northwich Tangent 426

2015-17: Founder Chairman, Dragons Tangent 942

2011-14: National Editor & Website Co-ordinator

2014-16: National Sales & Regalia Officer

2013: Tangent Day Chairman, Llandudno Conference

2017: Tangent Day Chairman, Blackpool Conference



8.2 National Secretary

There are no nominations for the post of National Secretary. Nominations will therefore be taken from the floor.

8.3 National Editor & Website Co-ordinator

There are no nominations for the post of National Editor & Website Co-ordinator. Nominations will therefore be taken from the floor.

APPENDIX 1: National Officers' Reports for the year 2017-18

9.1 National President – Melodie Brookes

One of my aims this year was to raise the profile of the National Association of Tangent Clubs in the wider community. I have been thrilled with the interest that has been generated by having the logos on my car as I have travelled around the country. My presidential gifts of the bright yellow umbrellas have been well received and it has been fun to see them in use. I have given presentations to my local Rotary and Inner Wheel clubs, and have been honoured to be made a Paul Harris Fellow in recognition of my years of voluntary service to the community.

As promised at the AGM, with the support of the National Executive Officers, I have 'done my best to uphold all the best things about our Association' and have been 'proud to take on the responsibility of caring for it' during my year of office. I have been most fortunate in my Executive colleagues this year, and they have gamely responded to my wish for a corporate image of Tangent colours, by wearing my yellow waistcoats, kindly made by our talented Salisbury chairman Jo Dawes, at all Regional Lunches and other meetings at home and abroad.

Thank you for all the support you have given me for my chosen charity the **British Association for Music Therapy**: for the money you have raised and donated, for the interest you have shown in the subject, by organising speakers and musical entertainers at many of your events, and by attending my Lunch and Ball. I am fortunate to be able to attend the BAMT biennial national conference in London in February.

The Ros Raper rose bowl, which was presented in 1983 at the Conference in Dublin, is entrusted to the National President, and I have had much pleasure in keeping it filled with garden flowers. I have learned more about the relevance of Tangent history from long established members, for example the Tangent weather vane memorial at the Arboretum in Staffordshire, and I have enjoyed using the goblet presented by Liz North in 1988 for all my toasts.

Dave Campbell, 41 Club President, Ginette May, Ladies Circle President, and Steve Grew, Round Table President, have been delightful companions this year, and we were privileged to march together past the Cenotaph on Remembrance Sunday. I have joined Ladies Circle at their AGM and one of their Council meetings, and we have shared a Board meeting with 41 Club.

It has been my responsibility, ably assisted by Secretary Glynis, to chair the two 4 Club Family meetings this year. Together with our own Jill Harris and the Vice-presidents and Membership Officers of the other clubs, we have had productive discussions. We have shared knowledge and concerns about such things as Insurance, Equality legislation and the impending General Data Protection Regulations, and explored benefit deals and opportunities to offer to our members. It is always pleasing to hear of the Four Clubs supporting and enjoying events together.

Gerd-Inger from Norway, has been our delightful Tangent International President this year, and I have learnt more about the inner workings of that association acting as your Councillor at the

Half Yearly Meeting in Riccione, Italy. The AGM will be in Austria in April when our own Paula Farnfield will take on the role of International President for 2018-2019.

I much enjoyed a personal visit to Denmark for the Ladies Circle International Conference, and the 41 Club Iberian Cluster in Costa Blanca, Spain.

Although the opportunity to attend the Women of the Year Lunch, and a reception in the House of Lords were truly memorable events, it has been my visits to your clubs which I treasure most. Many of you have held meetings including other local clubs, whether it has been a small gathering or a large, formal celebration, and I have been honoured to be included, and to get to know many of you.

I have travelled to numerous clubs all over the UK, and to Costa del Sol, Spain, for their 20th Charter. The shared friendship and hospitality have always been of the best, and I am pleased to have so many Chairmen's signatures on my souvenir tablecloth which has been made and embroidered for me by Anne Chalke, another of my Salisbury Tangent friends.

It has been a delight to present their charter to Widnes and District Tangle 954, York Tangle 956, and the new Hunstanton and District Tangent 616, to induct some new members, and to present past chairman's badges.

The Regional Lunches have been spectacular this year - certainly living up to last year's Conference party in the Tower Ballroom, Blackpool - many with a musical theme. I have been most touched by those attending joining in enthusiastically with the extra local verses which have been added to my Tangent song (original words courtesy of Caren Clarke, another Salisbury Tangent friend). We enjoyed a live band in Cardiff; blossomed in Haydock, where we were greeted by a harpist; sang and laughed along in Aberdeen; were treated to Devon fare and a Court artist in Dawlish; sparkled and danced in Hemel Hempstead; and joined in a singalong in Nottingham. Congratulations and grateful thanks to the ladies of Penarth & District 902, Warrington 162, Turiff and District 717, Exeter 421, Chiltern Area Belles 949 and Ripley 158.

Thank you to you all, to my colleagues on the Executive, all the members of Salisbury Tangent 389, my drivers, and my special Aide-de-Camp, husband Nigel. Best wishes to Jill Harris and the 2018-19 Executive for a wonderful year.

9.2 National Vice President & Membership Officer – Jill Harris

As you are aware I have had 2 roles this year as your Membership Officer and your Vice-President. Dealing with the former first, It has been a very busy year on the membership front. We may not have chartered as many clubs as in recent years: Widnes and District Tangle, Littleborough and District Tangle, York Tangle and Saundersfoot Tangle, also a reviving club in Hunstanton and District, where the last club closed in 2007. I am in talks with several other clubs and have the date for the charter for one new club for March 19, Charnwood Tangent, which will occur in my year as President. Many of those I am talks with are looking at starting Tangle clubs, a link between Ladies Circle and Tangent with some of the members belonging to both

Ladies Circle and Tangent, which is also the case for the majority of the new clubs affiliated this year.

We have received a considerable number of membership enquiries this year - over 100 - these coming mainly from Ladies Circle and from our Website, but we have also had some from Round Table and 41 club. If you have a gmail account this is showing on the club finder on the website and any one looking for a local club will email you direct. We only get the enquiries for clubs on the website with personal emails. You will be the first face of Tangent they see so please respond quickly to enquiries and show them we are interested in them becoming new members.

Our increasing social media presence has bought in a number of enquiries and I hope that our presence on the various social media sites will grow over the next 12 months, and this in turn will increase our membership enquiries.

I am sorry to report that we have had clubs close, the reason that all have given is that they have an ageing membership and they are not able to attend anything more than their own meetings, and sometimes they are unable to hold monthly meetings or need to hold them bi monthly, and now feel they are best served by meeting informally as and when and cease their membership of Tangent. I am sad to report that the closure of these clubs has meant a net decrease of members of approximately 170. I have though noticed that more and more clubs are now accepting discretionary members and some have changed during the year to accept those that would make excellent members but were not as fortunate as many of us to be able to join Ladies Circle earlier in their lives.

Another of my hats is that of the Tangent representative on the 4-club family committee which meets twice a year, being made up of the Vice President and Membership Officer of each club. Round Table, Ladies Circle and 41 Club each have 2 officers covering these posts whereas the Tangent Vice President also covers Membership. This committee has come a long way since it first started and looks to help and support and grow each of the clubs and offer advice on problems each association is having. It also gives valuable time for the 4 Vice Presidents to talk to each other about their Presidential year and events they want publicised to the other clubs, and community service and fund-raising projects they need help with.

In my second role as Vice-President, the year has gone far far too quickly, everyday I seem to realise there is yet another thing I still have to sort for next year. I have had a great time this year visiting clubs of all the 4 family members throughout the country and thank you all for your invites. It's been great to talk to members informally at these and to try and encourage those that have not joined Tangent to come and see what they are missing.

I have also been very fortunate to attend both the TCI HYM in Italy and LCI AGM in Denmark and will have attended their MTM in Luxemborg just before this Agenda has gone to print. Also the 41 international AGM in South Africa and Round Table international in Estonia. In addition, I was delighted to recently go to Brazil with a 41 club contingent put together by a past IRO of 41 club

Germany to represent Tangent at the charter of the first 41 club in Brazil, a great honour. Remember any member of Tangent can attend these overseas events so check the website for details and book in.

I have had a blast this year all the fun and little of the responsibility, it's a great learning year. I have had a great time on the executive under Alex, Paula and this year under Melodie and thoroughly enjoyed all the regional lunches over the last 3 years and thank again all my personal hosts and the clubs for making all of these events so special for those attending.

My diary is filling up but there are still a lot of dates free. My diary is on the web site and my diary convenor is waiting for your emails to fill in dates as they would not like to see me twiddling my thumbs. So if you have not had a visit in a long time, have an anniversary coming up, have an event you would like me to publicise for you or would just like to see my cheerful face then get in touch. I cannot promise to attend even if the day is showing free as I still work, and if I don't work I don't pay my bills or buy food to eat, so please bear with me and I will do what I can to move things around. Please don't leave it too late to send me a date as due to my work I can involve a lot a juggling.

I am looking forward to meeting a lot more of you in the next 12 months, I will be sad to see Paula, Glynis, Ruth Sage and Morag leave the Executive, I have enjoyed working with you. Bad luck Melodie, Ruth Lamb and Jilly, you will still be with me next year. I wish all those standing for positions all the best, remember everyone you are doing your 3-minute speech to is routing for you, and you have had the guts to stand for the best National Executive of 2018-2019.

I also send all my wishes to 41 Club for their AGM and Phil Ellis their Vice Chairman and also to both Joanne Hudson and Richard Holland the Vice Presidents of Ladies Circle and Round Table. I look forward to working with all of them in the 2018-2019 year.

9.3 National Immediate Past President & International Relations Officer – Paula Farnfield

On a cold & wet January morning, just ¾ of the way through the year I'm writing my final report with my mystic Meg hat on to try and include the next three months.

On the International front, Tangent Club International (TCI) is growing with Israel and Tangent India both expected to become full member countries at the International AGM 2 weeks after ours and the 2 Dutch clubs who were previously associate members of GB&I now joining as an associate member country. We will have held 9 board meetings, 8 by Skype and 1 in person when we were together at the Ladies Circle International AGM in Denmark, with a final meeting due the day before the AGM in Austria.

The Half Year Meeting (HYM) in Riccione, Italy, was attended by over 50 ladies from 5 full member & 2 associate member countries plus guests from Tangent Germany, we discussed most of the items you see in agenda item 13, please take the time to look at the final proposals as Melodie & I need not just your views on the items but also your instructions on how to vote

at the TCI AGM. It was a lovely sunny weekend and it was hard to be indoors when we could have been sitting in the sun with a cold drink or enjoying the Italian shopping opportunities. Whenever possible TCI holds the AGM & HYM meetings alongside 41 International, so why not come along, with or without a 41'er, to enjoy the international friendship. I hope that you are seeing the frequent newsletters being issued, and if there is anything international you would like more information on please contact me, or Melodie after the TCI AGM, on international@tangent-clubs.org.

I have a 2-week break before I become the TCI President, remaining as the GB&I representative on the International board until April 2019, and plan to help this fledgling organisation, still under 5 years old, put in place the things we take for granted; job descriptions, HYM & AGM meeting room specifications and the dreaded health & safety and other policies. Please look out for the newsletters and updates coming through the National Secretary and regional emails.

I've taken as many opportunities as possible to travel over the past 3 years, visiting Denmark, Cyprus, Luxembourg, Belgium, France, Italy, Germany, Finland, Sweden, Sri Lanka, Singapore and the USA, to Tangent, Ladies Circle and 41 Club events – sorry Round Table I couldn't quite fit you in - also attending 3 international meetings here in the UK. I've shared people's homes, experienced friendship at its best and had the tremendous privilege of seeing 3 new Circle countries charter, hopefully where Circle starts Tangent will follow in years to come.

The year as Immediate Past President gives yet more occasions to make special memories, attending the Remembrance services at the National Arboretum, Alrewas – both the public service and the smaller private 4 clubs event – to represent the Association is a very touching day; attending the regional lunches and being able to thank the previous year's organisers, to meet again club members you had visited on your travels to update them on the funds raised for your chosen charity, to see the 8 new clubs I chartered continue to grow and have fun and the most of all the time to reconnect and share with the members of my own clubs, who were a bit neglected in my Presidential year, the special times I had. A chance to return to what I said at the start of my VP year, filling my life with things that bring me joy & spending time with friends I love. So yes there is still dust around the house, and little in the fridge but if you are travelling via Heathrow don't hesitate to give me a call and drop by.

I've always been a numbers person, so here are the magic numbers; as President;

- Miles travelled: 26,397, 6,638 of these overseas
- Club visits made: 85
- Number of clubs in attendance on club visits: 150 = 25% of all clubs
- Total clubs met over the year, including the Regional lunches = 225 clubs, almost 40% of all clubs.

Over my three years on the board;

- Miles travelled 72,865; UK 27,415, Overseas 45,450 – don't worry I've paid for most of these myself

- Days on Tangent business: 282
- Nights away from home: 146
- Nights hosted by clubs: 71
- Nights hosted by friends /family: 33

To Alex and the 2015-16 team, you bounced, flounced and made wishes come true.

To my 2016-17 crew, you were the best, thank you for your time, commitment and friendship.

To the 2017-18 group we have worked in harmony and ended the year all singing in tune.

Melodie I'm sure that you will appreciate a quieter life after 6 years on the Exec, Nigel must be well trained as a house keeper by now so perhaps that's a job you could let him keep.

Jill and the 2018-19 Exec, make the most of every opportunity you can to make new friends on your travels whilst cherishing the friendships you have and hold dear.

To all the ladies I've met along the way, old friends and new, please keep talking about Tangent – you are our best publicists – keep on fundraising and supporting your local communities and most of all treasure your friendships and time you spend together.

One time, One meeting, three special unique years.

9.4 National Secretary – Glynis Sutton

I have thoroughly enjoyed the role of National Secretary these last two years. I knew it would be busy and I knew the time would fly by, but there was a great deal I didn't know until I got started. Melodie and Paula have been fantastic Presidents to work with, they are both very knowledgeable and experienced, which has made my job easier. The whole Executive in my two years have been wonderful to work with, I've learnt so much.

Communication to/from Club Contacts is extremely important, and we are really grateful to those of you who receive the block emails from your National Executive and circulate the details to club members. The Directory is a great resource for all, and hopefully has been as useful to all the clubs as it is to us on the Exec, with updated Rules and Constitution, Club contact details and a lot more besides. Club Contacts are the lifeline of Tangent clubs; please do ensure we have any updates from your clubs to keep the communication running as efficiently as possible.

I have thoroughly enjoyed attending various events around the country, and have received such a warm welcome, and it's so interesting to see how differently clubs work up and down the country. Tangent is such a worthwhile organisation, full of fun and friendship, many thanks to the ladies who have home-hosted me.

The two years have gone by so quickly and I have several highlights. I was lucky enough to be allocated a ticket to attend the Remembrance Service at the Cenotaph with other Round Table family members. A truly memorable day, very emotional, such a privilege. Another highlight

was attending the Blackpool Tower last year; up on the viewing deck, down in the circus and in the amazing ballroom. What an iconic place. Attending the Ladies Circle International conference in Denmark last summer was a great fun few days, spending the weekend with 650 ladies all intent on having a good time. And finally, my own South East Regional Lunch, where I was part of the organising team; our Regional lunches are always terrific events, particularly your own where you know so many people.

The AGM is upon us and much work goes into the planning and preparation. I'm excited about the AGM Agenda this year, it will provoke interesting discussions. The wonderful Belfast Conference team are ready to welcome us, and I am ready to party! Well done to Melodie for a fabulous year, thank you for all your support, and best wishes to Jill and her team for 2018-19.

9.5 National Sales and Regalia Officer – Ruth Sage

Well that two years has just flown by in a mass of orders and Regional Lunches and a few Executive Meetings. I have also been on Ginette May's PLC the National President of Ladies Circle so have had lots of fun with the Ladies Circle members as well as getting to meet lots of Tangent members.

On the whole the profit from the National Shop at Regional Lunches has improved on last year so well done Ladies for supporting the shop and me when at the Lunches. I have been able to get a few new lines for you to purchase like the Marcasite Earrings which are now back in stock and I have a supply of them for you to buy. Also in the Marcasite range we now have Pandora style charms and a lovely pendant to go on a silver chain, I am also working on getting a supply of stud type Marcasite earrings produces for those ladies that do not like dangly earrings, so if your Tangent Chairman is doing it for the second time you can now purchase her a lovely matching item to the Marcasite brooch which is only available to past Chairman. I hope that these new items prove as popular as the Magnetic Badges that I introduced last year.

I have also managed to get some items with Tangent logos, on a sale or return basis from Paul Sankey and he has also lent me his pull up banner promoting the Regalia Items that are available from him on line at www.tangentshop.co.uk - we have been working very closely this last year.

As you know the Sale & Regalia position was voted off at the last AGM so you will have to place your regalia orders on line PLEASE the ordering of Marcasite Brooches will be taken over by another member of the National Executive so never fear you can still purchase your items, the National Shop will still be at the Regional Lunches but will only be selling logoed items once the stock that I have purchased has been sold of non-logoed items.

Well I have a really great time on the National Executive and would like to urge anyone that is thinking of standing for a National Position to go for it, it is really good fun and you will make loads of friends for life, you only get out of it what you put in!! so please don't be shy go for it you will have a ball, I certainly have.

Good luck to Jill and her new executive for the year to come, enjoy yourselves ladies.

9.6 National Editor and Website Co-ordinator – Morag Daley

6 Magazines PLUS

1 new Facebook User with 6000 likes PLUS

3288 emails PLUS

1 website (still!) PLUS

1 Twitter presence PLUS

746 photos PLUS

15 lunches EQUALS

Job done!

9.7 National Executive Administrator – Jilly King

Well, I can't believe that by the time you read this one whole year will have gone past since that very worrying day at the Blackpool Conference when you very kindly voted me in to do the job! I have not had a gin and tonic since!

However, I was very happy to join the team for a couple of years and support a very good organisation. I have been a part of Ladies Circle and then Tangent for 42 years! I am so young!

The job itself is a very busy one where you look after the spreadsheets of all the Tangent groups' contact information so each group that has a change of officer or an officer changes their address, that sort of information would need to be notified to me and I then update our records. This needless to say it's a massive work load - by the time of writing this report (early January) I had recorded over 1200 changes! Quite a few of these need to be altered by the end of June so that the changes can be updated in the main directory that goes to the printers mid-July! So, a very busy start to the Tangent year. I have really appreciated those clubs which have sent their forms in by the deadline as having to chase up this information is very time-consuming! More so next year when it will be my job to get the minutes from the AGM ready in the summer too!

At the beginning of last year, before I thought about standing for the job, my friend asked if I would like to go to Peru in May so I thought that was a great idea and so, just after taking over the role, I disappeared to Paddington's home ground. By the time I came back there were quite a few forms to catch up with!

The other part of the job is to liaise with the team on the Exec to go to all the Regional Lunches, organise the meetings for us which usually take place on the Friday before the lunch, and take and produce all the minutes for these meetings, organise the Home Hosting which so many of you are so helpful with. I have enjoyed getting in contact with all the teams getting the lunches ready. We have 7 regional lunches per year and that keeps me very busy. The teams that run these lunches make such a good job of them, it can be very enjoyable to get together with your

Tangent group and book a venue and speaker, and usually the rest runs along nicely! If you are thinking of running a lunch at some time please do get in touch with me, there are Lunch Guidelines that I can send out to you which are very informative about each area to consider when running a lunch, and I can offer any help needed to start and support the process. The areas for the lunches are Midlands, Wales, Scotland, South West, South East which covers London, the Northern area and Ireland.

The Welsh Regional Lunch normally starts the lunches for the Tangent year but unfortunately, I was unable to join the ladies this year as I moved house the day after! This proved to be a very busy time for me as you can imagine but I am looking forward to meeting the Welsh ladies next time round.

For me, the first meeting and lunch I attended was the Northern Region where we travelled to Warrington in June. This lunch was run by Haydock Tangent 162, they had booked a marquee which was set up in lovely hotel grounds, this was a very pretty venue on a very hot day! We opened all the sides of the Marquee and I must say it was a very pleasant day and many thanks to the ladies who organised the meeting venue the day before, and those who Home Hosted and looked after us amazingly! The meeting days are always very long days for the National Executive as we all have to travel to the venue which often necessitates a very early start often 5.30a.m.!

In July we have a National Council weekend with 41 Club where this year was close by for me – in Gillingham, Kent. Here we have another round of meetings with our opposite numbers on the 41 Club Executive.

In a very busy September, Melodie our National President, had her Charity Lunch down in Salisbury which was a very enjoyable day. A lady came from Melodie's chosen charity for this year and gave us a very interesting talk and showed us a film on basically how Music really helps people in lots of different ways. It was absolutely incredible to watch the short film on this.

We then went on to the Scottish Regional Lunch up in Aberdeen where Turriff Tangent Group 177 took the helm in organising the lunch. Our Editor Morag's daughter drove out to meet me at the airport, this took her about an hour to get there and then of course another hour getting back home and then I had to be taken back to the airport for my journey home! I was very grateful and again it shows how kind people can be. A massive Thank You to Elizabeth. The thing I remember most about this lunch was the great sing song we had after the lunch – great singers led us through some really great songs!

Still in September we went down to the South West Regional Meeting and Lunch, this time it was organised by Exeter Tangent Group 421. We went to Dawlish for our meeting and the lunch, again a very good time and excellent hospitality was had by all.

On then to November for the South East Regional Meeting and Lunch, this time we all 'sparkled' at the lunch as requested and again our Home Hosting team worked very well looking after us both at the meeting and after. We went to Hemel Hempstead where The Chiltern Area Belles

Tangent Group 949 were our hosts. At this lunch we tend to have a lot of ladies attending, possibly due to the large area it covers, and at this lunch we had 240 ladies attending and at one stage they were all up dancing! These lunches are really good fun so if you do get a chance to attend a regional lunch near where you live I would recommend that you go!

The final part of the year takes me to the main meeting of year in Birmingham where we have meetings the whole weekend and put together the mammoth task of making the AGM run smoothly and to time if possible!

The last Regional Meeting and Lunch is up to the Midlands where Ripley Tangent Group 158 are our hosts in Nottingham and we are looking forward to seeing all the ladies there. There is not the normal meeting and lunch in Ireland in March this year as they are busy with the Conference.

And then, it's on to the AGM in Belfast! So quite a busy year and now all I would like to do is to thank Melodie and her team for making me so welcome on the National Executive for a second time! And then to wish Jill Harris and all her team a great year!

APPENDIX 2: National Treasurer's Report and Accounts 2017

9.8 National Treasurer– Ruth Lamb

At the AGM in Blackpool I stood for this post with the view that you didn't need to be an accountant to stand, for Treasurer, and that all posts should be accessible to any member of the Association. It has been my mantra 'I am not an accountant' at the Exec meetings. Seven months into the job and I can safely say that I am still not an accountant but I have certainly learnt a lot about accountancy and book keeping! Doing this job as a 'layman' and asking basic questions is not a bad thing. However, our accounts run from January 1st to Dec 31st but our payments run from April to April. As such the Accountant's reports reflect the previous year's Jan to April accruals. I am even starting to sound like an accountant!

The accounts have been inspected but as this is not a local firm to me, I have had to deal through email only and not had any face to face discussion on it. The balance sheet and Income and Expenditure sheet are included in the report together with my breakdown and budget proposals for 2018. Our expenditure for this year was 95% of the budget so good housekeeping and good budgeting for expenditure this year.

The budget this year may be influenced by the AGM proposals. It does not take this into account in the budget summary but is reflected in the commentary and conclusion for budget decisions.

Capitation is all but complete with 579 clubs paying before the Dec 31st deadline. There are a couple of 'stragglers' which I will finalise payment with soon. We have 299 members who belong to more than one club. Once the calculation for their combined contribution of capitation is factored into capitations paid, our 'true' membership stands at 11,375. Dual capitation reconciliation and payments calculation is quite a task with lots of cross referencing so please make sure you list all of your members and their clubs.

Our clubs have raised an amazing £154,753.55 for local charities in the previous year. This amount is accumulated from disclosures at the bottom of the capitation form. I know many clubs don't realise that any contribution, be it £10 or £100 can be included on the form. Just to help realise what our clubs do, over 17 clubs raised more than £1,000 which is worthy of note. One club had great fun (apparently) raising an amazing £17,000 although they didn't go into detail on just how!

The most enjoyable part of a position on the Exec, for me, has been getting out to the Regional lunches with my colleagues and President Melodie, and other special events in my local area, the South West. It has been lovely to meet so many members and to re-ignite friendships made in Tangent throughout the years. With thanks to the present Executive for all their help and support, I look forward to continuing the role with a little more experience next year and wish the new Executive and Incoming President Jill, continued success.

If you have any questions regarding the report, please email me with the query and I will have time to get the facts and figures ready to explain at the AGM.

**INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2017**

	2017		2016	
	£	£	£	£
<i>INCOME</i>				
Capitation		71,734		68,821
Regalia and memorabilia				
Sales	5,618		5,936	
Direct costs	<u>(6,023)</u>		<u>(6,134)</u>	
		(405)		(198)
Other Income				
Bank interest (net)	131		322	
Commissions	<u>4,888</u>		<u>980</u>	
		5,019		1,302
TOTAL INCOME		<u><u>76,348</u></u>		<u><u>69,925</u></u>
<i>RUNNING COSTS</i>				
Communication with members				
Directories, Tangent News inc Distribution		19,636		18,055
Meeting with members and other clubs				
National Conference and Regional Lunches		14,785		14,066
International Expenses	2879			1,025
International memberships	926	3,805		880
Other National Executive Travel Expenses		<u>10,643</u>		8,826
Association overheads				
AGM Expenses		7,903		5,663
Depreciation		26		13
Guests, Gifts and Donations		1,181		1,174
Insurance		4,096		4,225
National President's Out of Pocket Expenses		1,508		1,475
Office expenses		1,003		844
Professional charges		870		870
Banners		878		-
Computers and website		2,580		2,274
HYM expenses		<u>-</u>		<u>396</u>
TOTAL RUNNING COSTS		<u><u>68,914</u></u>		<u><u>59,786</u></u>
ANNUAL DEFICIT/SURPLUS		<u><u>7,433</u></u>		<u><u>10,139</u></u>

BALANCE SHEET
AS AT 31 DECEMBER 2017

		2017		2016	
		£	£	£	£
<i>FIXED ASSETS</i>					
Executive Regalia	Cost		1,651		1,651
Equipment	Cost	861		861	
	Depreciation	<u>(861)</u>		<u>(835)</u>	
			0		26
<i>TOTAL FIXED ASSETS</i>			<u>1,651</u>		<u>1,677</u>
<i>CURRENT ASSETS</i>					
Stock		4,337		3,831	
Advances for Regional Lunches		2,850		6,198	
Debtors and prepaid expenses		2,083		2,136	
Bank and Cash		<u>166,966</u>		<u>159,932</u>	
<i>TOTAL CURRENT ASSETS</i>			176,236		172,097
<i>CURRENT LIABILITIES</i>					
Creditors and accruals		1,756		4,087	
Income received in advance		<u>23,116</u>		<u>24,105</u>	
<i>TOTAL CURRENT LIABILITIES</i>			<u>24,872</u>		<u>28,192</u>
<i>NET CURRENT ASSETS</i>			<u>151,364</u>		<u>143,905</u>
<i>NET ASSETS</i>			153,015		145,582
<i>ACCUMULATED FUND (from Income & expenditure account)</i>					
Balance brought forward		119,286		109,147	
Annual surplus		<u>7,433</u>		<u>10,139</u>	
			126,719		119,286
<i>RESERVE FUND</i>					
Balance brought forward		<u>26,296</u>		<u>26,296</u>	
			153,015		145,582

9.8.1 Notes to the Accounts for year ended 31st December 2017

Income:

Capitation: £70,310.00

IM and PNO: £137.75

Late payments 2016: £417.00

Fred Olsen Commission: £2,663.83 (Increased commission from Member benefits)

Bank Interest: £158.17

Total: £73,686.75

Expenditure:

Directories and magazines: on budget

Nat Conference and regional lunches: within budget

International Expenses: within budget

Other Exec travel: well within budget

Other AGMs : slightly over budget

Guests, gifts & donations: within budget

Insurance: on budget

Nat President Out of pocket expenses: on budget

Office Expenses: on budget

Professional charges: within budget

Computers and website: on budget

Banners/Regalia: over budget

Total expenditure £69,700.57 which accounted for 95% of the budget.

Balance sheet

Fixed Assets: Allows for a depreciation of £26.

Stock: Includes stock value of marcasite brooches held at J.Lynne and stock held at PS Graphics.

Debtors: Includes Regional lunch loans and pre-paid expenses. Current loans outstanding are less than last year, at £3,350, but I do envisage additional loans this year for the 50th Charter Luncheon. We have sufficient funds to cover this before capitation income in May onwards.

Cash in hand: refers to bank balances at Barclay's on Dec 31st 2017

Creditors: This figure is the accrued capitation covering Jan- April 2018.

The reserves held at HSBC are only giving us a very small amount of interest but as we are only guaranteed cover of £75,000 at Barclay's it is not prudent to move this to Barclays to get a higher interest rate. Therefore, I shall be looking to move this to a better interest account (if there is one). The balance sheet shows our surplus of £7,433 documented on the Income and Expenditure sheet.

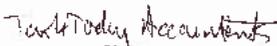
THE NATIONAL ASSOCIATION OF TANGENT CLUBS
ACCOUNTANTS' REPORT TO THE EXECUTIVE COMMITTEE
ON THE UNAUDITED ACCOUNTS OF THE ASSOCIATION

in accordance with the letter of engagement, we have performed a review of your Income and Expenditure account and Balance Sheet to ensure that the balances agree to the underlying books and records of The National Association of Tangent Clubs for the year ended 31 December 2017.

This report is made solely to you, in accordance with the terms of our letter of engagement. Our work has been undertaken solely to confirm the financial information of the National Association of Tangent Clubs have been accurately prepared and state those matters that we have agreed to state to you in this report in accordance with the guidance of ICAEW as detailed at www.icaew.com/compilation. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the National Association of Tangent Clubs, for our work, or for this report.

You have approved the financial information for the year ended 31 December 2017 and have acknowledged your responsibility for it, for the appropriateness of the financial reporting framework adopted and for providing all information and explanations necessary for its compilation.

In our opinion the Income and Expenditure Account and the Balance Sheet are in accordance with the entity's accounting records and information and explanations you have given us. We have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any further opinion on the financial information.


Tax4Today Accountants

30 January 2018
58 Croydon Road
Caterham
Surrey
CR3 6QB

APPENDIX 3: Propositions from Clubs

10.1 Executive Travelling expenses

That Rule 9.4: *The necessary travelling expenses of the National President and National Executive shall be met.*

be deleted and replaced with:

The National Executive travelling expenses shall be paid; the travelling expenses to be by the cheapest, most reasonable mode possible for:

- The National Executive to attend Regional lunches, Exec meetings, 41C/Tangent Exec joint meetings and National Conference;
- Presidential visits to individual clubs when requested for each 5-year charter, including overseas clubs affiliated to NATC;
- IPP to attend TCI AGM and HYM, President to attend one overseas meeting (as the NATC calendar year spans two TCI years);
- Membership/VP to attend bi-annual 4-club meetings, along with President and Secretary when Tangent are hosting;
- Attendance at Remembrance Services as 4-club presence – President at the Cenotaph in London, IPP at the National Arboretum, Alrewas.

Proposed: Coastal Cluster Tangent 948

Seconded: AACT Tangent 940

Explanation:

The current rule is ambiguous and open to interpretation. We feel the new rule gives all members the opportunity to meet the President and all Exec members every year at a Regional lunch, and allows each club the opportunity should they choose to have a visit from the President every 5 years. This would help to keep the travel costs reasonable and help keep subs low.

10.2 Executive Out of pocket expenses

That an annual contribution of £100 towards Out of Pocket Expenses be paid to each member of the National Executive (with the exception of the National President); that thereafter the contribution be reviewed annually.

Proposed: Turriff and District 717

Seconded Coastal Cluster: 948

Explanation:

All members of the National Executive incur out of pocket expenses. This payment would represent a contribution towards those expenses. In 2018 – 19 the number of members of the National Executive will reduce. Payment of this contribution would cost the Association £600, representing an annual cost of under 5p per member.

If we want to have people do the jobs and we want to encourage people to do the jobs then we should make sure that they are not out of pocket.

APPENDIX 4: National Executive Financial Recommendations

12.1 Budget

12.1.1 Budget detail

BUDGET	2018	2017 budget
Income		
Capitation fees	£ 67,500.00	£ 70,310.00
Fred Olsen commission	£ 2,000.00	
Regalia and Memorabilia	£ 1,000.00	
Total Income	£ 70,500.00	
Running Costs		
Communication with members		
Directories, Tangent News inc Distribution	£ 20,500.00	£ 20,500.00
Meeting with members and other clubs		
National Conference	£ 7,000.00	£ 6,000.00
Regional Lunches	£ 9,000.00	£ 9,660.00
International Expenses	£ 4,000.00	£ 4,000.00
Other National Executive Travel Expenses	£ 4,000.00	£ 2,600.00
President's meeting's travel	£ 7,000.00	£ 11,000.00
Association Overheads		
AGM	£ 4,500.00	£ 6,500.00
Guests, Gifts & Donations	£ 1,400.00	£ 1,500.00
Insurance	£ 5,000.00	£ 5,000.00
National President's Out of Pocket Expenses	£ 1,530.00	£ 1,515.00
<i>AGM proposal: Executive Out of pocket expenses</i>	£ 300.00	
Office Expenses	£ 1,100.00	£ 1,100.00
Website costs / computers	£ 4,000.00	£ 2,500.00
Professional Charges	£ 1,000.00	£ 1,000.00
Corporation Tax	£ 60.00	
Banners/regalia	£ 500.00	£ 500.00
Total Running Costs	£ 70,590.00	£ 70,890.00
Annual Surplus		
Annual deficit	£ 90.00	£ 390.00

12.1.2. Explanation of Budget, January 1st – December 31st, 2018

There is one proposal at the forthcoming AGM which will have a direct impact on the 2018 budget if passed. The budget projections have not included it in the document, but I have made reference to the impact and in the commentary below:

Income:

Capitation:

As membership continues to decrease at an escalating rate I have planned for a 4% drop in paid capitation for this year compared to 2.5% last year. This percentage drop would give us a projected income from capitation of £67,500.

Sales and Regalia income:

Despite a small loss this year, due to the carry-over of stock held for the marcasite brooches at J. Lynne, stock of badges and pins with P S Graphics and receiving reduced commission payments from PS Graphics, I anticipate that there should be a profit next year as we will not have to order any further stocks and will receive outstanding commission. I have budgeted for a modest £1,000.

Fred Olsen:

The income from commission on this member benefit has been quite substantial this year at £2,663.83 as this was something relatively new and 41 Club marketed it strongly. I anticipate that there will be a decline in its uptake (although I could be wrong) and the commission rate drops on repeat bookings from the same person. It has not been running long enough to show a continual pattern. I have budgeted for £2,000.

Running costs:

Directory and magazine costs

As we came in on budget for this, and there is no foreseeable change in procedure for this, I have kept it the same allowing for a reduction in numbers sent out but a possible increase in print costs and postage.

National Conference

This includes package, hotel and travel costs for eight Executive members. As the National Conference is in Belfast this year, I anticipate a rise in costs due to ferry crossings for some Executive members and additional baggage on flights. Where possible the Executive have arranged for transportation of bulky items through 41 Club. I have increased the budget to £7,000.

Regional Lunches

There are six regional Lunches booked for 2018. The budget for 7 members of the Exec (after April 2018) to attend runs to £9,000. This takes into account that the Scottish lunch this year, will be considerably higher as it involves flights and train journeys and 2 night's accommodation.

International

The allowance remains at the same level as in previous years for International travel. TCI capitation remains the same as this year, with allowances for exchange rates to change at the time of payment.

Other Travel costs

This includes meetings with 41 Club, the Round Table family meetings, attendance at Ladies Circle AGM's, AGM planning meetings, Executive handovers. I have split the National President's Travel to a separate heading as this is a much more variable budget.

Presidential Travel

Last year the budget included all of the National President's travel. This year, I have extracted the National President's meetings with clubs from general National Executive travel. As one element forms part of the working of the National Executive and one is primarily a role only for the National President (or a representative for her) this will give a clearer report of the cost of club visits for the Association. The budget for this is £7,000 and covers the residue of the year for the current National President, and 7 months to Dec 31st 2018 for the incoming President.

Association Overheads:

AGM

The cost to the Association for this event covers room hire, audio costs and guests. The audio and room hire costs have not been confirmed for Belfast as yet but based on previous years, the figure I estimate is £4,500.

Guests, gifts & donations

I have reduced the budget for this slightly from last year as we were under budget. Calculations for Exec leavers, AGM gifts, Guests at Regional lunches, the Poppy donation for wreaths and other donations do not significantly increase the expenditure from last year and so I have estimated £1,400 in the budget.

Insurance

The Insurance that we have may need to be altered. I am at present discussing the need for Public Liability cover in conjunction with Product Liability cover. Our brokers are investigating the need for us to have Product Liability and the costs involved. I am not considering a greater cost than budgeted.

National President's Out of Pocket Expenses

Out of Pocket Expenses continue to increase for the President with Executive meetings and Presidential meetings. I have proposed an increase to £1,530 in line with last year to help cover these costs.

If the proposal to add a National Executive honorarium of £100 is passed, this would increase the budget by £300 in the current financial year to Dec 31st, 2018. I would propose to pay half of the amount, each, in September and the following March which would then fall into the next financial year.

Office Expenses

Last year's budget included ribbon for the Executive Regalia refurbishment. This cost was attributed to the banners and regalia costs in the expenditure (which took us over budget as explained previously). This year I anticipate a slightly higher cost for printing, cartridges etc as we continue to do more work via emails and an increasing amount of capitation forms come in online which are printed out for reference and insurance purposes. Corporation Tax was also included in this, as an expense last year. However, the accountant has advised that this is an overhead, not an expense, and should be put to a payment on the balance sheet. I have kept the budget at £1,100 to adjust for these minor increases and decreases.

Computers and Website

Due to the increased amount of work that the Exec do through emails, we have increased the server storage space for both National President and Secretary at additional cost. This will now run at £228 per month. The laptop computers that the Exec use are now 4 years old and 2 are not fit for purpose. The Executive has agreed to replace the laptop for Secretary immediately and one other, to be decided between the Executive. This additional cost is in the budget at £1,000. It was also agreed, at the last Executive meeting, that annual replacement of one laptop computer would be budgeted for in subsequent years, so that large expenses are avoided.

Professional Fees

This includes our Accountant fees and I have budgeted for a possible rise in fees. They have remained the same for the last two years.

Corporation Tax

Tax paid to HMRC does not constitute professional fees and is included in the balance sheet rather than expenses. However, the budget needs to allow for this in payments. I have budgeted for £60.00 as it is reducing year on year.

Banners & Regalia

In the 2016 expenditure report there is a zero amount for this, as regalia repairs and banners were included in Office Expenses. This has now been headed separately. Replacement of the Executive Officers' ribbons and repairs and renovation to the National President's collar cost a total of £624.00. Together with planned regalia, pennant and banner costs, the 2017 budget of £500.00 was exceeded. I do not foresee any such repairs this year and the budget remains at £500.00

In conclusion:

The budget presented does not include the additionality of the financial proposal going to the AGM. If the proposal is rejected the budget would yield a minimal deficit of £90. If the proposal is passed the budget would increase to £70,890.00 and therefore an increased deficit to £390. The financial implication for an additional Executive member is not effective for this budget but would need to be addressed in subsequent budgets if passed.

Please note that there is always an element of unpredictability in the budget and I have tried to incorporate this within the projections to the best of my ability and information available. I have estimated for a minimal deficit this year but, still, I propose to keep the capitation at £6.00 as our reserves would cover any of the deficiency. We have sufficient funds to cover this and we had an overall surplus of £7,433 this year.

12.2 Out of Pocket Expenses

The National Executive recommends that Out of Pocket Expenses for the National President be increased by £15.00 to £1,530.

12.3 Annual Capitation

The National Executive recommends that the annual Capitation charge for members shall remain at £6.00 per member for each club they belong to.

12.4 Independent Membership

The National Executive recommends that the annual Capitation for Independent members shall remain at £11.00 per member.

13. APPENDIX 5: Tangent Club International Update and Rule Changes

Tangent Club International Board have been informed that Tangent Cyprus will not be able to take the Vice-President position at the TCI AGM 2018 as planned. To solve this matter, the Board has decided to ask Tangent club Suomi Finland, the only other Full Member Country, if they would be willing to present a candidate for the Vice-President position. As we will be having open elections from the TCI AGM 2019, ie this is a one-time issue, the Board finds it unnecessary to propose amendments to the rules.

Note: All changes to existing rules and standing orders are identified in *italics*. Existing rules are detailed in 'TCI Directory 2017-18' pages 19-22. These proposed rule changes have been summarised from the email sent to clubs January 2018.

13.1 New Rules relating to TCI Board nominations

Recommendation for a new Rule 5d:

5 d. Nominations to the TCI Board

- i) Only Full Member Countries can nominate candidates for the TCI Board.
- ii) All candidates must be approved and supported by their National Board.
- iii) Candidates shall be active members of their Full Member Association and have been members of Ladies Circle or wife or female partner of a current or past member of Round Table.
- iv) Nominations shall be received by the TCI secretary by 30th of November and shall be sent out by her to all Member Countries no later than 31st of December.
- v) When there are no candidates for office, nominations from the floor can only be accepted with the consent of the candidate and the support by her own national board.
- vi) In the event of an officer vacancy the Board may appoint from members of affiliated Tangent Countries.

Arguments

We are getting close to the first elected officers to the TCI Board. In 2019 we are having our first open election for TCI Vice President, and in 2020 we shall have an open election for Treasurer and Secretary. This rule is simply a must.

13.2 Updated Rules

13.2.1 Rule 4a, ii be amended to:

An affiliation fee must be paid. The affiliation fee is EUR 120,-. *An Associated member applying for Full membership shall pay a further fee of EUR 80,-, i.e. in addition to the EUR 40,- that has previously been paid to become an Associate member.*

Arguments:

"as at October 2013" is not necessary, as the fee remains unchanged until another amount is

approved. An Associated member country applying for full membership should not pay more than EUR 120,- in total as affiliation fees. TCI board thinks that it should be taken into consideration that it takes time to establish a national board and therefore is not just to collect EUR 120 from an Associated member country.

13.2.2 Rule 4b, ii be amended to:

An affiliation fee must be paid. The affiliation fee is EUR 40,-.

Arguments:

“as at October 2013” is not necessary, as the fee remains unchanged until another amount is approved.

13.2.3 Rule 5a

The TCI Board consists of the Tangent National IRO of all full member countries.

Be amended to read:

The TCI Board consists of the Tangent National IRO of all full member countries *or a nominated country representative*.

Arguments:

Not all Full Member countries have the IRO position. The purpose with this proposal is to align with this fact for the remaining two years before a new nomination rule is effective. This said, TCI is an international organization, and the Board encourage the national Boards without this position, to consider it. This will ease international interaction.

13.2.4 Rule 5c

Be amended to read:

c. Election for TCI Officers

The first open election for TCI Vice President *is* to take place at the TCI AGM 2019. *The elected Vice President will be her country representative in the Board in 2019-2020.*

The first open election for TCI Treasure *is* to take place at the TCI AGM 2020.

The first open election for TCI secretary *is* to take place at the TCI AGM 2020.

The additional paragraphs of rule 5.c to remain unchanged

Arguments:

Rule 5c needs to be clarified as the year 2019-2020 is a transition year, and no country should have two representatives during this year. Change of the word “are” to “is” = grammatical correction.

13.2.5 Rule 7b and 7d:

Rule 7b be amended to:

The TCI AGM where possible is to be held in conjunction with 41 International Conference, or otherwise *preferably* in conjunction with the TCI *President’s* National AGM.

Rule 7d be amended to:

The TCI HYM where possible to be held in conjunction with 41 International HYM, or *otherwise preferably* in conjunction with the TCI *President's* National HYM.

Arguments:

Added the words “otherwise” & “preferably” to allow for more flexibility. Editorial change ‘Chairman’ to ‘President’ as the word “Chairman” is from the period before the TCI Charter.

13.2.6 Proposed amendment to Rule 8b

Additions to be included below the existing table

Proposed additional sentence 1:

The Capitation fee shall be based on member count as per 31 December each year.

Arguments:

To state the number of members at the same day for the whole organization. Will also make the Treasurer able to send out invoices immediately after the TCI AGM.

Proposed additional sentence 2:

The Capitation fee shall be paid from the second year as Full Member.

Arguments:

If an applicant for Full membership must pay both Affiliation fee and Capitation fee the first year, it may become such burden that a country cannot afford to become a Full member.

13.3 Updates to Standing Orders and Voting System

13.3.1 That the existing Standing Orders and Voting System, be modified as follows;

The Board proposes to add “normally the TCI President” in brackets after the word Chairman in clause 3, 7b, 7d and 8.

Arguments:

The change will allow the meeting to be held even if the President is prevented to take part.

13.3.2 That the existing Standing Orders and Voting System, is included in the TCI Rules as rules 7f and 7g

Arguments:

The Standing Orders and Voting System were accepted as such in the TCI AGM in Blackpool on 21 April 2017. They can therefore be implemented as part of the TCI Rules.

New Rule 7f should hereafter be:

7.f. Standing Orders for the TCI AGM

- i. A record shall be held of the attendance of the Officers and voting Councillors.

- ii. The Quorum for any TCI AGM shall be a number equal to 2/3 of the Full Member Countries.
- iii. The Board shall appoint two Tellers, who shall be responsible for reporting to the Chairman (*normally the TCI President*) of the meeting the result of all voting. Voting on all proposals shall be show of hands except when a written ballot is specifically requested.
- iv. **In the case of elections of TCI Officers and Conference venues the voting shall always be by secret ballot. The appointed Tellers will ensure that all ballot papers, when used, remain confidential to the meeting all the times. If there are more than two candidates or choices, the single transferable voting system shall be used.**
- v. ANY MEMBER AND ONLY MEMBERS OF TCI ATTENDING THE TCI AGM MAY SPEAK ON ANY RESOLUTION, but only the TCI **Councillors may vote.**
- vi. In the event of any equal division of votes, the TCI President shall have a casting vote.
- vii. Procedure to be followed when dealing with resolutions:
 - a) Any resolution may be discussed by the Meeting before it is voted on.
 - b) At this stage, any voting TCI Councillor, subjected to the approval of the Chairman (*normally the TCI President*) may propose an amendment.
 - c) When an amendment has been proposed, it must be voted on and must be settled before any other amendment can be considered. A straight majority is needed to accept an amendment.
 - d) If voting is against the amendment, then it is lost, and the Chairman (*normally the TCI President*) will then ask for any other amendments. If there are no more amendments, the original proposal will then be voted upon.
 - e) If the voting is for the amendment, it is therefore carried and becomes the amended motion, to which any further amendments can be proposed and dealt with as in (b) and (c) above. The final amended motion then becomes the substantive motion (the new proposal) and as such must be voted on.
 - f) If the voting is against the substantive motion, it means that the whole proposal is lost, and on no account, does the meeting return to the original proposal.
- viii. The Chairman's (*normally the TCI President*) ruling on any point of order shall be final.
- ix. These Standing Orders can only be suspended or altered by a 75% majority of the voting TCI Councillors present at the TCI AGM.

Rule 7 g should hereafter be:

Rule 7.g. Voting System

- i. Secret ballot:
 - Election of Officers
 - TCI AGM venue
 - TCI HYM venue

If there are more than two candidates to any of the above elections a single transferable voting system should be used.

- ii. By Show of Hand:
 - Amendments to existing rules
 - Recommendations

Abstentions do not count – they are neither votes in favour nor against the motion. All the calculations are made on the votes cast and not persons present.

75% (3/4) majority of the votes cast is needed:

- To accept a report
- To approve a recommendation
- To pass a new rule or alteration to an existing one
- To pass a resolution regarding finance
- To accept an alteration to the Standing Orders of the TCI AGM
- To adopt the minutes of the previous TCI AGM

A straight majority (1/2 plus one vote) is needed:

- To accept an amendment on a proposal
- To withdraw an item from the agenda
- To elect an officer
- To accept an invitation to host the TCI Conference

Tellers receive, from the TCI President, casting votes in sealed envelopes for:

- TCI Vice President
- TCI Treasurer
- TCI Secretary
- Invitation to host the TCI Conference

These are only opened in the event of a tie. If these casting votes are not needed, they should be returned to the President at the end of the AGM.

APPENDIX 6: National Executive Recommendations

14.1 Open membership

The National Executive recommends that:

Rule 3.3 (*please see current Directory page 9*) be deleted and replaced with:
“3.3 Clubs adopting the Constitution and Objects of the Association will be affiliated.
3.4 All women will be eligible for club membership”

That the remaining parts 3 be renumbered accordingly.

That the words “eligible for membership under rule 3.3” be deleted from the new numbered Rule 3.5

Explanation:

The Survey of members carried out in 2017 indicated that the current state of the Association was quite healthy. It also indicated that 59% of our membership is over 65. Consequently, the next 10 to 20 years will show a significant reduction in our membership. Our projection is that the decrease in membership will accelerate year on year. In answer to ‘*What are the sources of new members*’, 58% answered from current Ladies Circles. The decline in membership in Ladies Circle means that we can no longer look to our sister club to keep our numbers buoyant.

In answer to the survey question ‘*Your views on the future of Tangent*’, 36.4% said they believe we should be looking to attract new members and 18.9% said that Tangent needs to change. Equally In answer to the question ‘*Your views on the future of Tangent*’, 57.5% like Tangent the way it is. The National Executive considers that the future of the Association needs to be addressed and plans be put in place.

The options are

- i. That the Association opens its membership and promotes itself actively to new members, or
- ii. That the Association remains as it is and plans for a reducing membership.

Neither option will be easy. Opening membership will necessitate a change to the Association’s Objects. It cannot be successful unless Clubs are firmly committed to opening their doors and welcoming new members. However, ‘Let friendship continue’ is as always unqualified and who is to say that lifelong friends cannot be made at any age?

Leaving the Association as it is will necessitate the implementation of cost saving and strategies to minimise the financial and other impacts of a reduced membership. The impact on those hosting and attending the Regional Lunches will need to be considered and safeguarded in so far as possible.

NOTHING in this proposal will affect the Association’s relationship with the 4-Club Family and we would remain committed to that precept. Were there ever to be a Tangent whose members

were not linked to 41 Club or Round Table and who had no Ladies Circle, we would still expect them to link to the 4 Clubs as much as any club whose members had such links and such history.

This National Executive is of the view that the opening of our membership and the promotion of the Association to new members is the preferred option.

14.2 Marketing and Membership Officer

The National Executive recommends that:

Rule 5.1 (version effective from AGM 2018):

The Officers of the Association shall be the National President, National Vice President, Immediate past President, National Secretary, National Treasurer, National Editor and Website Co-ordinator and National Executive Administrator who shall hold office until they resign or until their term of office expires, whichever happens first.

be modified to read

The Officers of the Association shall be the National President, National Vice President, Immediate past President, National Secretary, National Treasurer, **National Marketing and Membership Officer**, National Editor and Website Coordinator and National Executive Administrator who shall hold office until they resign or until their term of office expires, whichever happens first, with effect from the AGM 2019.

Explanation:

The proposition is for NATC to have a new position on the Executive Board, that of Marketing and Membership Officer. We are proposing the development of a 10-year Marketing and Membership plan, which assumes a need and desire to strengthen the organisation, a plan that will be an investment into the future of NATC. This will include having a Marketing and Membership Officer, starting April 2019.

In the recent Tangent survey, in answer to the question '*Your views on the future of Tangent*', 36.4% said they believe we should be looking to attract new members and 18.9% said that Tangent needs to change.

The Marketing and Membership Officer would draw up a detailed plan and begin to implement it. Her responsibilities would include membership drive, PR to the outside world marketing our organisation, affiliations of new clubs, work alongside the 4-Club family, liaise with Ladies Circle regarding new members, member benefits, working alongside Regional Councillors, and many more tasks. In having a Membership and Marketing Officer, NATC would be strengthened and broadened and fit for the 21st century, and it should be seen as an investment for the future.

14.3 Regional councillors

The National Executive recommends that:

a new Rule 5.4 be adopted

5.4.1 The Association will seek to appoint 7 voluntary Regional Councillors, 1 for each of the Tangent areas (South West, South East, Midlands, Northern, Wales, Scotland and Northern Ireland).

5.4.2 Regional Councillor posts will be for a 1-year period, with the option to extend to a second year if confirmed to the National Executive by the appropriate nomination closing date.

Explanation:

All other member associations within the 4-club Family have structures in place between the National boards and the member clubs. In Ladies Circles, there are 20 areas with Area chairmen and other Executive officers; in Round Table there are 51 areas with Area chairmen and other Executive officers; in 41 Club there are 25 regional councillors. In Tangent there is only the National Executive and then the grass roots club, with nothing in between. This can lead to some 'communication gaps' and feeling of potential isolation for grass roots clubs and the Tangent Executive alike. Currently the Tangent Executive have no support from either a Head Office or interim level officers to help share the workload.

Job description could include: be the contact point between grass roots club and the National Executive, strengthen ties with Ladies Circle, act as liaison between regional lunch organisers, liaise with '4 club family', be the public face of the organisation in local public relations/press raising the profile of the Association, liaise on Affiliations and promotion of new clubs, encourage magazine articles. In addition, the councillors could help the National Executive with specific tasks (i.e. membership, finance, communication, AGM plans).

Roles to be 1 or 2-year posts, and nominees would be encouraged to volunteer from the relevant region. Applications (and voting if more than one candidate) to take place as soon as possible after the 2018 AGM, with the positions to be 'live' from July 2018, thereafter to be appointed at the Tangent AGM. The 7 councillors could attend skype meetings with the Executive, bringing reports from their region and being the regional ambassador in discussions.

Having the role of councillors in each region could broaden and strengthen our organisation, and potentially increase efficiency, communication, public relations and membership activities. They could give considerable help to the National Executive and, after taking on the national councillor role, it may encourage members to take on a position on the Executive themselves.

For this first year of trialling, no expenses have been incorporated into these roles. If considered necessary, expenses may be recommended at future AGMs.

Substantive motion; when an amendment has been proposed and seconded it must be voted on, and if it is carried it displaces the original proposal and becomes an amended proposal to which further amendments may be proposed.

The final amended proposal becomes the substantive motion which must be voted on again. If the substantive motion is defeated, the whole issue is lost and the meeting may not return to the original proposal or accept further amendments.